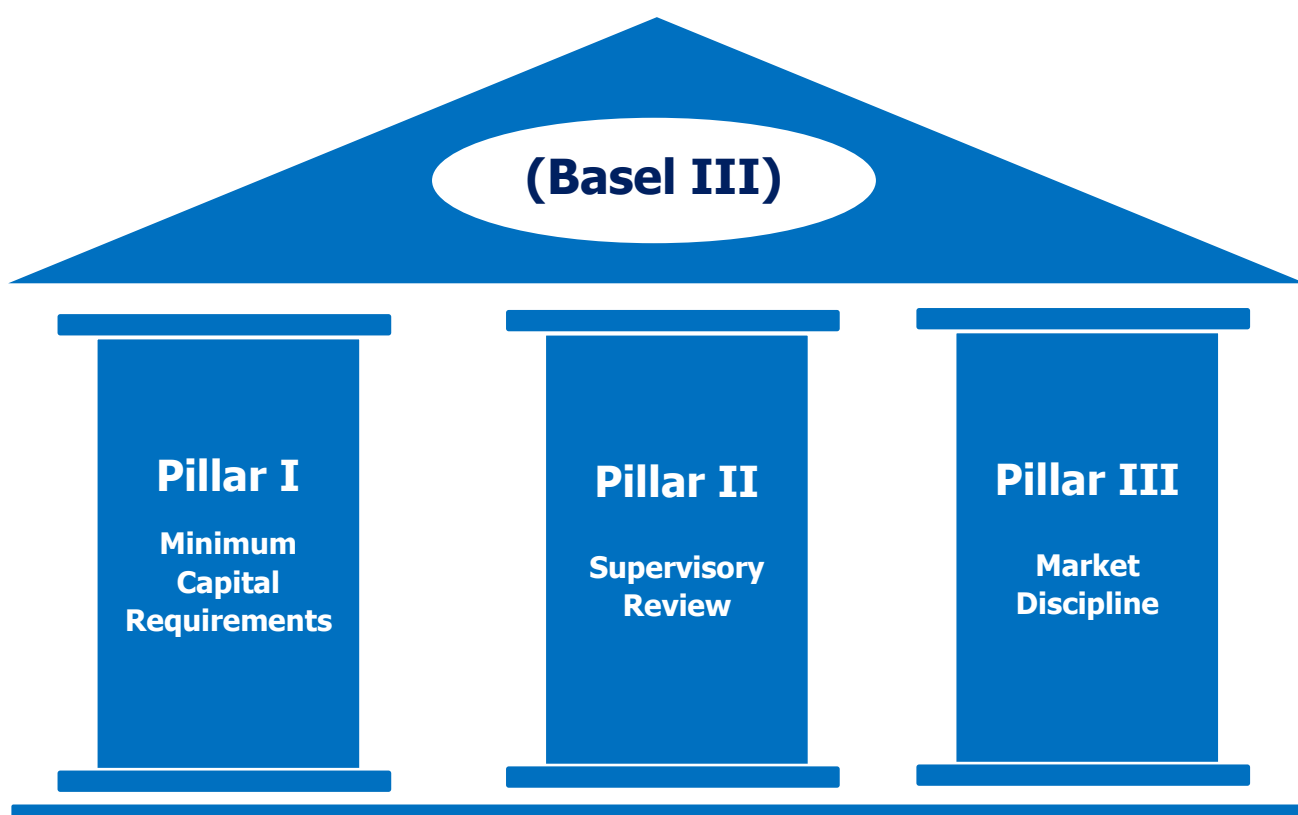


ONE Bank PLC.

Disclosures on Risk Based Capital (Basel III)

For the Year Ended 31 December 2025



Disclosures on Risk Based Capital (BASEL III)

For the year ended 31 December 2025

Introduction

In Compliance with Pillar III of the revised Framework for International Convergence of Capital Measurement and Capital Standards (BASEL III) and adopted under the Bangladesh Bank rules and regulations on risk-based capital adequacy as per BRPD circular no 18 dated December 21, 2014 (Implementation of BASEL III in Bangladesh), more elaborate and expended public disclosure is required regarding risk profile as per following breakdown.

Components of Disclosure Framework

1. Scope of application
2. Capital Structure
3. Capital Adequacy
4. Credit Risk
5. Equities: disclosures for banking book positions
6. Interest rate risk in the banking book (IRRBB)
7. Market risk
8. Operational Risk
9. Liquidity Ratio
10. Leverage Ratio
11. Remuneration

1. Scope of application

a. Qualitative Disclosures

The Risk Based Capital Adequacy framework applies to all banks on Solo and Consolidated basis, where ‘Solo’ basis refers to all positions of the bank and ‘Consolidated’ basis includes subsidiary company of ONE Securities Limited and ONE Investment Limited.

i)	The name of the top corporate entity in the group to which this guideline applies.	ONE Bank PLC
ii)	<p>An outline of differences in the basis of consolidation for accounting and regulatory purposes, with a brief description of the entities within the group:</p> <ul style="list-style-type: none"> (i) that are fully consolidated. (ii) that are given a deduction treatment; and (iii) that are neither consolidated nor deducted (e.g. where the investment is risk weighted). 	<p>The consolidated financial statements of the Bank include the financial statements of (i) ONE Bank PLC (ii) ONE Securities Limited, and (iii) ONE Investment Limited.</p> <p>ONE Bank PLC holds 98.99%, shares of ONE Securities Limited and 51.00% shares of ONE Investment Limited.</p> <p>The bank has an approved disclosure policy to observe the disclosure requirements set out by the Bangladesh Bank and International Financial Reporting Standard (IFRS) and International Accounting Standards (IAS) as adopted by the Institute of Chartered Accountants of Bangladesh (ICAB) into Bangladesh Financial Reporting Standards (BFRS) and Bangladesh Accounting Standards (BAS) where relevant to the bank.</p> <p>ONE Bank PLC (the “Bank”) is a private sector commercial bank incorporated with the Registrar of Joint Stock Companies under the Companies Act 1994. The Bank commenced its banking operation on July 14, 1999 by obtaining license from the Bangladesh Bank on June 02, 1999 under section 31 of the Bank Company Act 1991.</p> <p>ONE Securities Limited (OSL) is a subsidiary of ONE Bank PLC. OSL was incorporated on May 04, 2011 under the Companies Act (Act XVIII) of 1994 as a Private Limited Company. Subsequently, it was converted into Public Limited Company on December 24, 2014 after completion of due formalities with Registrar of Joint Stock Companies and Firms (RJSC).</p> <p>ONE Investments Limited (OIL) is a subsidiary of ONE Bank PLC. OIL was incorporated on April 26, 2018 under the Companies Act (Act XVIII) of 1994 as a Private Limited Company after completion of the formalities with the Registrar of Joint Stock Companies and Firms (RJSC). The</p>

		<p>Registered Office of the Company is situated at HRC Bhaban, 46 Kawran Bazar C.A., Dhaka-1215.</p> <p>The financials are fully consolidated of all the subsidiaries, which have been prepared in accordance with IFRS 10 “Consolidated Financial Statements”. Intercompany transactions and balances are eliminated; minority interest of BDT 3.77 crore has been added in the Tier 1 capital.</p>
iii)	Any restrictions, or other major impediments, on transfer of funds or regulatory capital within the group.	Not applicable

b. Quantitative Disclosures

i)	The aggregate amount of capital deficiencies in all subsidiaries not included in the consolidation that are deducted and the names(s) of such subsidiaries.	Not applicable
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2. Capital Structure

a. Qualitative Disclosures

i)	Summary information on the terms and conditions of the main features of all capital instruments, especially in the case of capital instruments eligible for inclusion in CET-1, Additional Tier-1 or in Tier-2.	<p>The Bank’s regulatory capital is quite different from its accounting capital. In terms of Section 13 of the Bank Company Act, 1991 (Amended up to 2018), the terms and conditions of the main features of all capital instruments have been segregated in terms of the eligibility criteria set forth vide BRPD Circular No. 18 dated 21 December 2014 and other relevant instructions given by Bangladesh Bank from time to time. The main features of the capital instruments are as follows:</p> <p>1. Tier-1 Capital (a+b) (Going-concern capital)</p> <p>a) Common Equity Tier-1 Capital (CET-1):</p> <ul style="list-style-type: none"> ✓ Paid-up share capital ✓ Non-repayable share premium ✓ Statutory Reserve ✓ General Reserve ✓ Retained Earnings ✓ Dividend Equalization Fund ✓ Minority Interest in Subsidiaries
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	<p>Regulatory Adjustments from Tier-1 capital-</p> <ul style="list-style-type: none"> • Shortfall in provisions required against investment in shares • Goodwill and all other Intangible Assets (if derecognized by relevant Accounting Standards) • Deferred Tax Assets (DTA) • Defined benefit pension fund assets • Gain on sale related to securitization transactions. • Investment in own CET-1 Instruments/Shares • Reciprocal Crossholdings in the CET-1 Capital of Banking, Financial and Insurance Entities • Investments in subsidiaries which are not consolidated (50% of Investment) <p>b) Additional Tier-1 Capital:</p> <ul style="list-style-type: none"> ✓ Perpetual Instrument. <p>2. Tier-2 Capital (Gone-concern capital):</p> <ul style="list-style-type: none"> ✓ General Provision ✓ All Other preference shares. ✓ Subordinated debt ✓ Minority Interest i.e. Tier-2 issued by consolidated subsidiaries to third parties. <p>Regulatory Adjustments from Tier-2 capital-</p> <ul style="list-style-type: none"> • Investment in own T-2 instruments/Shares • Reciprocal crossholdings in the T-2 Capital of Banking, Financial and Insurance Entities • Any investment exceeding the approved limit under section 26 ka (1) of Bank Company Act, 1991 • Investments in subsidiaries which are not consolidated (50% of Investment).
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b. Quantitative Disclosures

BDT in Crore

i)	Tier-1 Capital (Going-concern capital)	Solo	Consolidated
	1. Common Equity Tier-1 (CET-1)		
	✓ Paid up capital	1,065.82	1,065.82
	✓ Statutory Reserve	756.54	756.54
	✓ Capital Reserve	-	4.26
	✓ Retained Earnings	457.23	510.25
	✓ Minority Interest in Subsidiaries	-	3.77
	Sub total	2,279.59	2,340.63
	Adjustment:		
	✓ Deferred Tax Assets (DTA)	780.78	780.78
	✓ Goodwill and all other Intangible Assets	5.40	5.40
	✓ Reciprocal Crossholdings	0.64	6.92
		786.82	793.10
	Total Common Equity Tier-1 Capital	1,492.77	1,547.53
	2. Additional Tier-1 Capital	337.59	338.76
	Total Tier 1 Capital	1,830.36	1,886.29
ii)	Tier-2 Capital (Gone-concern capital)		
	✓ General Provision	-	0.14
	✓ Subordinated debt	610.00	610.00
	✓ Others (Remaining part of Perpetual Bond)	62.41	61.24
	Total Tier-2 Capital	672.41	671.38
	Total Eligible Capital	2,502.77	2,557.67

3. Capital Adequacy

a. Qualitative Disclosures

i)	A summary discussion of the Bank's approach to assessing the adequacy of its capital to support current and future activities.	<p>The Bank assesses the adequacy of its capital in terms of Section 13 (1) of the Bank Company Act, 1991 (Amended up to 2018) and instruction contained in BRPD Circular No. 18 dated 21 December 2014 (Implementation of Basel III in Bangladesh). However, in terms of the regulatory guidelines, the Bank computes the capital charge / requirement as under:</p> <ul style="list-style-type: none"> (a) Credit risk: On the basis of Standardized Approach (b) Market risk: On the basis of Standardized Approach; and (c) Operational risk: On the basis of Basic Indicator Approach. <p>As per Basel-III norms, capital adequacy i.e. buffer capital is must for banks to protect the unexpected losses against the risk profile and future business growth of the bank. As per new guidelines by Bangladesh Bank, Capital Conservation Buffer @ 2.50% in the form of tier-1 capital is to maintain to absorb more shocks in addition to 10% in earlier requirement. Under the Standardized Approach of the RBCA guidelines of Basel-III, counterparties credit rating is determined on the basis of risk profile assessed by the External Credit Assessment Institutions (ECAIs) duly recognized by Bangladesh Bank to</p>
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		<p>derive the risk level of exposures under the portfolio of claims. According to the guideline, the rated exposures of a bank will reduce the Risk Weights and the regulatory capital requirement as well as create the room to expand the business of the bank. This will also enable the bank to assess the creditworthiness of the borrowers as well as well as improve liquidity.</p> <p>To maintain adequate capital OBPLC has already issued five (05) Subordinated Bonds i. e., (a) Subordinated Bond-1 of BDT 220 crore issued on 26th December 2013 (qualifying amount as on 31st December, 2025 is nil), (b) Subordinated Bond-2 of BDT 400 crore issued on 27th October 2016 (qualifying amount as on 31st December, 2025 is nil), (c) Subordinated Bond-3 of BDT 400 crore issued on 26th June 2019 (qualifying amount as on 31st December, 2025 is nil), (d) Subordinated Bond-4 of BDT 400 crore issued on 20th September, 2022 (qualifying amount as on 31st December, 2025 is BDT 240 crore) and (e) Subordinated Bond-5 of BDT 400 crore issued on 21st December, 2023 (qualifying amount as on 31st December, 2025 is BDT 370 crore). In addition to strengthening the Tier-1 capital, Perpetual Bond of BDT 400 crore has been issued in 2022. As a result, OBPLC has adequate capital against the regulatory requirement to uphold and strengthen the confidence of its investors, depositors and other stakeholders. The Board of Directors & the Senior Management of the bank emphasized rigorously round the year 2025 on corporate borrower's credit rating to lower our risk profile as well as to reduce the capital requirement of the bank. Accordingly, Asset Marketing & Credit Risk Management (CRM) teams have taken all-out efforts to increase the number of corporate borrower's profile being rated by ECAIs. The business units are relentlessly pursuing the borrowers to take initiatives and awareness and activations have been in place with ECAIs to improve bank's capital base by conforming the requirements regarding risk-weighted assets.</p> <p>As per BASEL-III Guidelines, a BASEL Committee comprised of senior Management / Department Heads of relevant sectors have been formed to conduct quarterly meeting chaired by Managing Director to supervise and implement the instructions of regulatory requirement in line with Bangladesh Bank's relevant Guidelines.</p>
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b. Quantitative Disclosure:

BDT in Crore

Particulars	Solo	Consolidated
Credit Risk Weighted Assets	18,503.82	18,280.14
On- Balance sheet	17,080.54	16,856.87
Off-Balance sheet	1,423.27	1,423.27
Market Risk Weighted Assets	395.42	667.94
Operational Risk Weighted Assets	3,606.69	3,635.95
Total Risk Weighted Assets	22,505.92	22,584.02
Capital Maintain:		
1. Tier-1 Capital (2+3)	1,830.36	1,886.29
1. Common Equity Tier-1 Capital (CET-1)	1,492.77	1,547.53
2. Additional Tier-1 Capital (AT-1)	337.59	338.76
4. Tier-2 Capital	672.41	671.38
Total Regulatory Capital (1+4) :	2,502.77	2,557.67
Minimum required capital against Credit, Market and Operational Risk	2,250.59	2,258.40
Capital surplus	252.18	299.27
Capital to Risk Weighted Assets Ratio (CRAR)	11.12%	11.33%
Common Equity Tier-1 to RWA	6.63%	6.85%
Tier-1 Capital to RWA	8.13%	8.35%
Tier-2 Capital to RWA	2.99%	2.97%

As of 31 December 2025, ONE Bank PLC maintained provisions of Tk. 1,590.55 crore for classified loans and advances. This is against the total required provision of Tk.5,493.58 crore for loans and advances and off-balance sheet items, in accordance with Bangladesh Bank letter no. BSD-1 (Wing-2)/2209/2026-303 dated 28 April 2026. Provisions amounting to Tk. 3,903.03 crore have not been recognized, as Bangladesh Bank has permitted a deferment of provision recognition under letter no. BSD-1 (Wing-2)/2209/2026-312 dated 30 April 2026.

4. Credit Risk**a. Qualitative Disclosure:**

Credit risk is the risk of financial loss resulting from the failure by a client or counterparty to meet its contractual obligations to the Bank. Credit risk arises from the bank's dealings with or lending to corporations, individuals and other banks or financial institutions. ONE Bank is managing Credit Risk through a robust process that enables the bank to proactively manage loan portfolios to minimize losses and earn an acceptable level of return for shareholders.

4.1. Definitions of past due and impaired

ONE Bank PLC follows the Bangladesh Bank guidelines and definitions of past due and impaired loans as below:

Loan Type	Default		Classified / Impaired		
	Past due	Special Mention	SS	DF	BL
Continuous Loan	If not repaid / renewed within the fixed expiry date for repayment or after the demand by the Bank is treated as past due/overdue from the following day of the expiry date.	A continuous Credit, Demand Loan or a Term Loan which will remain overdue for a period of 02 (two) months or more will be treated as Special Mention Account (SMA).	If it remains past due /overdue for 3 months or beyond but less than 6 months.	If it remains past due /overdue for 6 months or beyond but less than 12 months.	If it remains past due /overdue for 12 months or beyond.
Demand Loan	If not repaid within the fixed expiry date for repayment or after the demand by the bank will be treated as past due/overdue/ overdue from the following day of the expiry date.		If it remains past due/overdue for 3 months or beyond but less than 6 months from the date of expiry / claim by the bank or from the date of creation of the forced loan	If it remains past due/ overdue for 6 months or beyond but less than 12 months from the date of claim by the bank or from the date of creation of the forced loan	If it remains past due/ overdue for 12 months or beyond from the date of claim by the bank or from the date of creation of the forced loan
Term Loan	In case any installment (s) or part of installment (s) of a Fixed Term Loan is not repaid within the due date, the amount of unpaid installment (s) will be termed as past due /overdue installments from		If the amount of past due installment is equal to or more than the amount of installment (s) due /overdue for 3 months or beyond but less than 6 months, the	If the amount of past due installment is equal to or more than the amount of installment (s) due/ overdue for 6 months or beyond but	If the amount of past due installment is equal to or more than the amount of installment (s) due for 12 months or beyond, the entire loan will be

Loan Type	Default		Classified / Impaired		
	Past due	Special Mention	SS	DF	BL
	the following day of the due date		entire loan will be classified as "Sub-standard".	less than 12 months, the entire loan will be classified as "Doubtful".	classified as "Bad /Loss"

Classification of Short Term Agricultural and CMSME Loan will be followed by BRPD Master Circular no. 15/2024 dated 27.11.2024 as above.

4.2 Description of approaches followed for specific and general allowances.

ONE Bank PLC follows the General and Specific Provision requirement as prescribed by Bangladesh Bank from time to time.

4.3 Methods used to measure credit risk.

In compliance with Risk Based Capital Adequacy, OBPLC, as per BASEL-III Guideline, uses ratings assigned by External Credit Assessment Agencies (ECAIs) approved by Bangladesh Bank. The rating is used for both funds based and Non-fund based exposure for corporate borrowers. Corporate, which are yet to get the ratings from these rating agencies, are treated as 'Unrated'.

OBPLC also uses the Credit Risk Grading System as introduced by Bangladesh Bank before taking any exposure on Corporate and Medium clients.

4.4 Credit Risk Management System

Credit Risk Management includes a host of management techniques, which help the banks in mitigating the adverse impacts of credit risk. The objective of Credit Risk Management is to identify measure, monitor and control credit risk by adopting suitable methodology.

OBPLC Credit Policy laid down clear outlines from managing credit risk of the Bank. It gives organization structure, defines role and responsibilities of credit handling officials and processes to identify, quantify and manage credit risk.

Credit Risk management system of the Bank clearly defines the roles and responsibilities of the Marketing Division, CRM Division & Credit Administration Department. The marketing division is responsible for Business Solicitation / Relationship Management. CRM Division has been vested with the responsibilities relating to credit approval, credit review, risk grading, credit MIS. The Bank has set up Project Appraisal & Monitoring [PAM] Department under CRM Division manned with qualified Engineers for pre-sanction project appraisal & monitoring of post-disbursement project implementation. The Special Asset Management Department also reports to Head of CRM Division

relating to the management of impaired assets. The Credit Administration Division has been entrusted with completion of documentation formalities, loading of credit limits in the system, monitoring of account movements & repayments.

The policy covers a structured and standardized credit approval process including a comprehensive credit appraisal procedure. To assess the credit risk associated with any financing proposal, the Bank assesses a variety of risks relating to the borrower and the relevant industry. The Bank evaluates borrower risk by focusing:

- Borrower's standing
- Borrower's business and market position
- Financial position of the borrower by analyzing the financial statements, its past financial performance, its financial flexibility in terms of ability to raise capital and its cash flow adequacy.

The Board of Directors of the Bank has delegated Business Approval Power to the Head of CRM and Managing Director. Credit facilities beyond the delegation are approved by the EC and / or Board.

The Bank manages its credit risk through continuous measuring and monitoring of risks at each OBPLC Vigor (borrower) and portfolio level. ONE Bank is also considering the credit ratings of the client assessed by ECAIs while initiating any credit decision. A well-structured Delegation and Sub-delegation of Credit Approval Authority is prevailing at ONE Bank PLC for ensuring goods governance and better control in credit approval and monitoring.

4.5 Credit Risk Mitigation

Banks, for mitigating credit risks, usually accept collaterals viz. cash and cash equivalents, registered mortgage on land and building and hypothecation of inventory, receivables and machinery, motor vehicles, aircraft etc. Housing loans are secured by the property/ asset being financed.

However, in compliance with Risk Based Capital Adequacy as prescribed by Bangladesh Bank OBPLC only considers eligible financial collateral for risk mitigation as per Basel III guidelines.

The Bank accepts guarantees from individuals with considerable net worth and the Corporate, besides guarantees issued by the Government, other Commercial banks in line with present BASEL-III guidelines.

4.6 Policies and Processes for Collateral Valuation and Management

OBPLC has specific stipulations about acceptability, eligibility, and mode of valuation of real estate collaterals whereby independent qualified surveyors have been enlisted to perform the valuation job. Apart from professional valuation, RMs and credit officers at Branch level physically verify the collateral offered and cross check the professional valuation. Subsequently entire chain documents

of the collateral are checked and vetted both by OBPLC enlisted Panel Lawyers and Head Office Loan Administration Division to ensure clean title and enforceability of the collateral.

b. Quantitative Disclosure:

i)	Total gross credit risk exposures broken down by major types of credit exposures.	Major types of credit exposure as per disclosures in the audited financial statements as of 31 December 2025	BDT in Crore		
			Particulars	Outstanding Loan	Mix (%)
		Overdraft	2,771.55	11.45%	
		Payment against Documents	434.79	1.80%	
		Loan Against Trust Receipts	532.89	2.20%	
		Time Loan	5,313.63	21.95%	
		Export Development Fund (EDF)	554.59	2.29%	
		Packing Credit	73.66	0.30%	
		Term Loans	12,600.54	52.06%	
		Lease Finance	150.06	0.62%	
		Retail Loans	1,244.17	5.14%	
		Credit Card	251.21	1.04%	
		Staff Loan	101.15	0.42%	
		Local bill purchased and discounted	163.38	0.68%	
		Foreign bill purchased and discounted	11.28	0.05%	
	Total loans and advances	24,202.91	100.00%		
ii)	Geographical distribution of exposures, broken down in significant areas by major types of credit exposure	Geographical distribution of credit exposures as per the disclosures in the audited financial statements as of 31 December 2025 are as follows:	BDT in Crore		
			Particulars	Outstanding Loan	Mix (%)
			Urban		
		Dhaka Division	17,183.53	71.00%	
		Chattogram Division	5,071.82	20.96%	
		Rajshahi Division	335.34	1.39%	
		Khulna Division	741.44	3.06%	
		Sylhet Division	11.84	0.05%	
		Rangpur Division	80.67	0.33%	
		Barishal Division	54.82	0.23%	
			Sub-total (Urban)	23,479.46	97.01%
			Rural		
		Dhaka Division	383.62	1.59%	
		Chattogram Division	290.16	1.20%	
		Rajshahi Division	-	0.00%	
		Khulna Division	40.51	0.17%	
		Sylhet Division	9.17	0.04%	
		Rangpur Division	0	0.00%	
		Barishal Division	0	0.00%	
			Sub-total (Rural)	723.46	2.99%
			Grand Total (Urban + Rural)	24,202.91	100.00%

iii)	Industry or counterparty type distribution of exposures, broken down by major types of credit exposure	Industry wise distribution of exposure		Outstanding
		Trade finance		1,917.46
		Steel Re-Rolling		1,682.51
		Readymade Garments		3,956.08
		Textiles		2,565.64
		Edible oil, Rice, Flour etc.		914.23
		Power		597.93
		Transport & Communication		238.50
		Construction/Engineering		1,054.35
		Personal		597.67
		Pharmaceuticals		986.55
		Real Estate		1,292.83
		Cargo and Travel Services		15.45
		Paper & Packaging		108.95
		Agro based industry/ Dairy products/ Food & Beverage		946.00
Others		7,328.76		
Total		24,202.91		
iv)	Residual contractual maturity breakdown of the whole portfolio, broken down by major types of credit exposure.	Residual contractual maturity-wise exposure		Outstanding
		Payable on demand		1,291.56
		Up to 3 months		4,418.39
		Above 3 months to 1 year		5,732.97
		Above 1 year to 5 years		8,661.96
		Above 5 years		4,098.04
		Total		24,202.91
		v)	By major industry or counterparty type.	(a) Amount of impaired loans and if available, past due loans, provided separately.
Amount of impaired / classified loans by major industry/sector-type as of 31 December 2025 was as under:				
BDT in Crore				
Major industry/sector type	Outstanding			Mix (%)
Agriculture Financing	4.85			0.15%
Readymade Garments (RMG) Industries	1,468.66			45.16%
Textile Industries	142.66			4.37%
Ship Breaking	87.03			2.68%
Other Manufacturing Industries	452.70			13.92%
Small & Medium Enterprise (SME) Loans	437.04			13.44%
Construction Industries	91.16			2.80%
Transport and Storage	15.05			0.46%
Trade Services	301.09			9.26%
Commercial Real Estate Financing	-			0.00%
Residential Real Estate Financing	92.42			2.84%
Consumer Credit	55.80	1.72%		
Non-Banking Financial Institution	58.80	1.81%		
Others	45.26	1.39%		
Total	3,252.14	100%		

	<p>b) Specific and general provisions:</p> <p>Specific and general provisions for Loans and Advances portfolio and general provision for off-balance sheet exposures of the Bank as per audited financial statements as of 31 December 2025 were as under:</p> <table border="1"> <thead> <tr> <th>Particulars of specific and general provisions for entire loan portfolio and off-balance sheet exposures</th> <th>BDT in Crore</th> </tr> </thead> <tbody> <tr> <td>Specific provision for loans and advances</td> <td>1,590.55</td> </tr> <tr> <td>General provision for loans and advances</td> <td>-</td> </tr> <tr> <td>General provision for off-balance sheet exposures</td> <td>-</td> </tr> <tr> <td>Total</td> <td>1,590.55</td> </tr> </tbody> </table> <p>c) Charges for specific allowances and charges-offs (general allowances) during the period:</p> <p>The Specific and general provisions for loans portfolio and general provision for off-balance sheet exposures of the Bank charged during the year as per audited financial statements for the year ended 31 December 2025 was as under:</p> <table border="1"> <thead> <tr> <th>Particulars</th> <th>BDT in Crore</th> </tr> </thead> <tbody> <tr> <td>Specific provision for loans and advances</td> <td>625.73</td> </tr> <tr> <td>General provision for off-balance sheet exposures</td> <td>4.12</td> </tr> <tr> <td>Total</td> <td>629.85</td> </tr> </tbody> </table>	Particulars of specific and general provisions for entire loan portfolio and off-balance sheet exposures	BDT in Crore	Specific provision for loans and advances	1,590.55	General provision for loans and advances	-	General provision for off-balance sheet exposures	-	Total	1,590.55	Particulars	BDT in Crore	Specific provision for loans and advances	625.73	General provision for off-balance sheet exposures	4.12	Total	629.85
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vi)	Non-Performing Assets (NPAs)	<p>Position of Non-Performing Loans and Advances including bills purchased and discounted by the Bank as per audited financial statements for the year ended 31 December 2025 was as under:</p> <table border="1"> <thead> <tr> <th>Movement of Non-Performing Assets (NPAs)</th> <th>BDT in Crore</th> </tr> </thead> <tbody> <tr> <td>Opening Balance</td> <td>3,858.76</td> </tr> <tr> <td>Additions / Adjustment during the year</td> <td>887.24</td> </tr> <tr> <td>Closing Balance</td> <td>4,746.00</td> </tr> <tr> <td colspan="2">Movement of specific provisions for NPAs</td> </tr> <tr> <td>Opening balance on 1 January</td> <td>1,393.81</td> </tr> <tr> <td>Provision written off</td> <td>(581.94)</td> </tr> <tr> <td>Recoveries of amounts previously written off</td> <td>38.37</td> </tr> <tr> <td>Specific provision made during the year</td> <td>625.73</td> </tr> <tr> <td>Specific provision transfers from General provision and off-Balance sheet items</td> <td>114.58</td> </tr> <tr> <td>Closing Balance</td> <td>1,590.55</td> </tr> </tbody> </table>	Movement of Non-Performing Assets (NPAs)	BDT in Crore	Opening Balance	3,858.76	Additions / Adjustment during the year	887.24	Closing Balance	4,746.00	Movement of specific provisions for NPAs		Opening balance on 1 January	1,393.81	Provision written off	(581.94)	Recoveries of amounts previously written off	38.37	Specific provision made during the year	625.73	Specific provision transfers from General provision and off-Balance sheet items	114.58	Closing Balance	1,590.55
Movement of Non-Performing Assets (NPAs)	BDT in Crore																							
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5. Equities: disclosures for Banking Book Positions

a. Qualitative Disclosures

i)	The general qualitative disclosure requirement with respect to the equity risk, including:													
	<p>Differentiation between holdings on which capital gains are expected and those taken under other Objectives including for relationship and strategic reasons; and</p> <p>Discussion of important policies covering the valuation and accounting of equity holdings in the banking book. This includes the accounting techniques and valuation methodologies used, including key assumptions and practices affecting valuation as well as significant changes in these practices.</p>	<p>Investment in equity is mainly for capital gain purpose but Bank has some investment for relationship and strategic reasons.</p> <p>Our investment in shares is being monitored and controlled by the Investment Committee are reflected in accounts through proper methodologies and accounting standards of the local & International. The accounting policies, techniques and valuation methodologies were put in places as under:</p> <table border="1" data-bbox="778 801 1490 1261"> <thead> <tr> <th data-bbox="778 801 1050 842">Particulars</th> <th data-bbox="1050 801 1490 842">Valuation method</th> </tr> </thead> <tbody> <tr> <td colspan="2" data-bbox="778 842 1490 882">Shares:</td> </tr> <tr> <td data-bbox="778 882 1050 1066">Quoted</td> <td data-bbox="1050 882 1490 1066">At cost price. Adequate Provision is made if the aggregated market value falls below the cost price.</td> </tr> <tr> <td data-bbox="778 1066 1050 1122">Unquoted</td> <td data-bbox="1050 1066 1490 1122">At cost price.</td> </tr> <tr> <td colspan="2" data-bbox="778 1122 1490 1162">Bonds:</td> </tr> <tr> <td data-bbox="778 1162 1050 1261">Subordinated bonds</td> <td data-bbox="1050 1162 1490 1261">At redemption value.</td> </tr> </tbody> </table>	Particulars	Valuation method	Shares:		Quoted	At cost price. Adequate Provision is made if the aggregated market value falls below the cost price.	Unquoted	At cost price.	Bonds:		Subordinated bonds	At redemption value.
Particulars	Valuation method													
Shares:														
Quoted	At cost price. Adequate Provision is made if the aggregated market value falls below the cost price.													
Unquoted	At cost price.													
Bonds:														
Subordinated bonds	At redemption value.													

b. Quantitative Disclosures

i)	Value, disclosed in the balance sheet, of investments, as well as the fair value of those investments; for quoted securities, a comparison to publicly quoted share values where the share price is materially different from fair value.	BDT in Crore				
		Particulars	Cost		Market Value	
			Bank Position	Consolidated Position	Bank Position	Consolidated Position
		Quoted Share	51.82	207.82	47.24	150.15
		Quoted Share-Special Investment	64.07	64.07	80.89	80.89
Unquoted share	13.53	13.53	13.53	13.53		

ii)	<p>The cumulative realized gain (losses) arising from sales and liquidations in the reporting period.</p> <p>- Realized gain (losses) from equity investments</p>	<p>The cumulative realized gain (losses):</p> <p style="text-align: right;">BDT in Crore</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%; text-align: center;">Bank Position</th> <th style="width: 50%; text-align: center;">Consolidated Position</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">-</td> <td style="text-align: center;">6.28</td> </tr> </tbody> </table>				Bank Position	Consolidated Position	-	6.28												
Bank Position	Consolidated Position																				
-	6.28																				
iii)	<ul style="list-style-type: none"> • Total unrealized gains (losses) • Total latent revaluation gains (losses) • Any amounts of the above included in Tier 2 capital 	<p>Total unrealized gains (losses)</p> <p style="text-align: right;">BDT in Crore</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%; text-align: center;">Bank Position</th> <th style="width: 50%; text-align: center;">Consolidated Position</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">(4.58)</td> <td style="text-align: center;">(57.67)</td> </tr> </tbody> </table>				Bank Position	Consolidated Position	(4.58)	(57.67)												
Bank Position	Consolidated Position																				
(4.58)	(57.67)																				
iv)	<p>Capital requirements broken down by appropriate equity groupings, consistent with the bank's methodology, as well as the aggregate amounts and the type of equity investments subject to any supervisory provisions regarding regulatory capital requirements.</p> <p>a) Capital requirements for equity investments.</p> <p>- For Specific market risk</p> <p>- For General market risk</p>	<p>The capital requirements for equity investments as of 31 December 2025 was as under:</p> <p style="text-align: right;">BDT in Crore</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">Particulars</th> <th style="width: 25%;">Amount (Market Value)</th> <th style="width: 25%;">Weight</th> <th style="width: 25%;">Capital Charge</th> </tr> </thead> <tbody> <tr> <td>Specific Risk</td> <td style="text-align: center;">128.14</td> <td style="text-align: center;">0.10</td> <td style="text-align: center;">12.81</td> </tr> <tr> <td>General Market Risk</td> <td style="text-align: center;">128.14</td> <td style="text-align: center;">0.10</td> <td style="text-align: center;">12.81</td> </tr> <tr> <td colspan="3" style="text-align: center;">Total</td> <td style="text-align: center;">25.63</td> </tr> </tbody> </table>				Particulars	Amount (Market Value)	Weight	Capital Charge	Specific Risk	128.14	0.10	12.81	General Market Risk	128.14	0.10	12.81	Total			25.63
Particulars	Amount (Market Value)	Weight	Capital Charge																		
Specific Risk	128.14	0.10	12.81																		
General Market Risk	128.14	0.10	12.81																		
Total			25.63																		

6. Interest rate risk in the Banking Book (IRRBB)

a. Qualitative Disclosures

<p>The general qualitative disclosure requirement including the nature of IRRBB and key assumptions regarding loan prepayments and behavior of non-maturity deposits, and frequency of IRRBB measurement</p>	<p>Interest Rate Risk in the Banking Book (IRRBB) refers to the risk of adverse impact on the Bank's earnings and economic value arising from changes in market interest rates. In line with the guidelines of Bangladesh Bank on Risk Based Capital Adequacy under Basel III, the Bank has established a comprehensive framework to identify, measure, monitor, and control IRRBB exposures.</p> <p>IRRBB arises primarily due to mismatches in the re-pricing dates of interest-sensitive assets and liabilities, including off-balance sheet positions. Such mismatches may occur due to differences in contractual maturities, behavioral characteristics of financial instruments, and embedded options. The Bank measures IRRBB by considering both the impact on Net Interest Income (NII) from short-term interest rate movements and the impact on Economic Value of Equity (EVE) from long-term changes in interest rates.</p> <p>The Bank adopts a standardized approach, as prescribed by the regulator, for measuring interest rate risk using gap analysis and duration-based techniques. Rate-sensitive assets and liabilities are slotted into predefined time buckets based on their next re-pricing dates or residual maturities. The Bank regularly evaluates the magnitude of cumulative gaps to assess its exposure to interest rate volatility and takes appropriate measures to remain within its risk tolerance limits.</p> <p>For the purpose of IRRBB measurement, the Bank applies prudent behavioral assumptions in line with regulatory expectations. Loans with fixed contractual maturities are allocated to respective time buckets based on their scheduled cash flows. For loans without specified maturities, the Bank uses historical data, observed repayment behavior, and product-specific characteristics to estimate their effective re-pricing profile.</p> <p>Non-maturity deposits (NMDs), including current and savings accounts, are treated in accordance with Bangladesh Bank guidelines. These deposits are segmented into stable and volatile portions based on historical withdrawal patterns, customer behavior, seasonality, and other relevant factors such as economic conditions and geographic distribution. The Bank has observed that its NMD base demonstrates a relatively stable behavior, which supports reliable modeling for IRRBB measurement.</p> <p>The Bank conducts IRRBB measurement on a quarterly basis, as required by regulatory guidelines, and reports the results to senior management and the Board Risk Management Committee. Stress testing and scenario analysis are also performed to evaluate the potential impact of adverse interest rate shocks on earnings and capital. These assessments enable the Bank to take proactive measures to mitigate risk exposures.</p> <p>The overall responsibility for IRRBB management rests with the Board of Directors, while the Asset Liability Committee (ALCO) plays a key role in monitoring and managing interest rate risk within approved limits. The Bank ensures compliance with regulatory requirements, including maintaining exposure within prescribed thresholds.</p> <p>a) In 2025, the Bank continued to maintain a sound IRRBB management framework, supported by prudent assumptions, regular monitoring, and effective governance. This ensures resilience against interest rate fluctuations while safeguarding the Bank's earnings stability and capital adequacy in line with regulatory expectations.</p>
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b. Quantitative Disclosures

The impact of changes in interest rate for On-balance sheet rate sensitive assets and liabilities of OBPLC as per the audited financial statements as of 31 December 2025 is furnished below:

BDT in Crore

Particulars	Residual maturity bucket			
	1-90 Days	91-180 Days	181-270 Days	271-364 Days
Rate sensitive assets [A]	6,650.16	3,611.37	1,146.36	17,903.52
Rate sensitive liabilities [B]	11,228.83	2,990.78	1,837.30	8,629.64
GAP [A-B]	(4,578.68)	620.59	(690.94)	9,273.88
Cumulative GAP	(4,578.68)	(3,958.09)	(4,649.03)	4,624.85
Interest rate change (IRC) [Note 1]	0.0025	0.0025	0.0025	0.0025
Quarterly earnings impact [Cumulative GAP x IRC]	(11.45)	(9.90)	(11.62)	11.56
Cumulative earnings impact	(11.45)	(21.34)	(32.96)	(21.40)
Note 1: Assuming 1% rise in interest rates for both asset and liability portfolio of the Bank.				

7. Market Risk

a. Qualitative Disclosures:

i) Views of Board of Directors (BOD) on trading / investment activities	<p>The Board approves all policies related to market risk, set limits and reviews compliance on a regular basis. The objective is to provide cost effective funding to finance assets growth and trade related transactions. The market risk covers the followings risks of the Bank's balance sheet:</p> <ul style="list-style-type: none"> i) Interest rate risk; ii) Equity price risk; iii) Foreign exchange risk; and iv) Commodity price risk 																			
ii) Methods used to measure Market risk	<p>As per relevant Bangladesh Bank guidelines, Standardized Approach has been used to measure the Market Risk for capital requirement for trading book of the Bank. The total capital requirement in respect of market risk is the aggregate capital requirement calculated for each of the risk sub-categories. For each risk category minimum capital requirement is measured in terms of two separately calculated capital charges for "specific risk" and "general market risk" as under:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th rowspan="2">Component of Market Risk</th> <th colspan="2">Capital Charged for Market Risk</th> </tr> <tr> <th>General Market Risk</th> <th>Specific Market Risk</th> </tr> </thead> <tbody> <tr> <td>Interest Rate Risk</td> <td>Applied</td> <td>Applied</td> </tr> <tr> <td>Equity Price Risk</td> <td>Applied</td> <td>Applied</td> </tr> <tr> <td>Foreign Exchange Risk</td> <td colspan="2">Applied</td> </tr> <tr> <td>Commodities Price Risk</td> <td colspan="2">N/A</td> </tr> </tbody> </table>			Component of Market Risk	Capital Charged for Market Risk		General Market Risk	Specific Market Risk	Interest Rate Risk	Applied	Applied	Equity Price Risk	Applied	Applied	Foreign Exchange Risk	Applied		Commodities Price Risk	N/A	
Component of Market Risk	Capital Charged for Market Risk																			
	General Market Risk	Specific Market Risk																		
Interest Rate Risk	Applied	Applied																		
Equity Price Risk	Applied	Applied																		
Foreign Exchange Risk	Applied																			
Commodities Price Risk	N/A																			
iii) Market Risk Management system	<p>The Treasury Division of the Bank manages market risk covering liquidity, interest rate and foreign exchange risks with oversight from the Assets- Liability Management Committee (ALCO) comprising senior executives of the Bank. ALCO is chaired by the Managing Director. ALCO meets at least once in a month.</p> <p>The Risk Management Division also reviews the market risk parameters on monthly basis and recommends on portfolio concentration for containing the RWA.</p>																			

iv) Policies and processes for mitigating market risk	There are approved limits for credit deposit ratio, liquid assets to total assets ratio, maturity mismatch, commitments for both on-balance sheet and off-balance sheet items and borrowing from money market and foreign exchange position. The limits are monitored and enforced on a regular basis to protect against market risks. The exchange rate committee of the bank meets daily to review the prevailing market condition, exchange rate, foreign exchange position, and transactions to mitigate foreign exchange risks.
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b. Quantitative Disclosure:

Particulars	BDT in Crore	
	Solo	Consolidated
The capital requirements for:		
Interest Rate Risk	10.35	10.35
Equity Position risk	25.62	52.87
Foreign Exchange Risk	3.57	3.57
Commodity Risk	-	-
Total	39.54	66.79

8. Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal process, people and systems (for example failed IT system, or fraud perpetrated by OBPLC employee), or from external causes, whether deliberate, accidental or natural. It is inherent in all the Bank's activities.

a. Qualitative Disclosure:

i) Views of Board of Directors (BOD) on system to reduce Operational Risk	<p>The policy for operational risks including internal control and compliance risk is approved by the Board considering relevant guidelines of Bangladesh Bank. The Audit Committee of the Board directly oversees the activities of the Internal Control and Compliance Division (IC&CD) to protect against operational risks.</p> <p>As a part of continued surveillance, the Management Committee (MANCOM), Risk Management Committee (at the management level), independent Risk Management Division regularly reviews different aspects of operational risk. The analytical assessment was reported to the Board / Risk Management Committee / Audit Committee of the Bank for review and formulating appropriate policies, tool & techniques for mitigation of operational risk.</p>
ii) Performance gap of executives and staffs	OBPLC has a policy to provide a competitive package and best working environment to attract and retain the most talented people available in the industry. OBPLC strong brand image plays an important role in employee motivation. As a result, there is no significant performance gap.
iii) Potential external event	<p>Like other peers, OBPLC operates its business with few external risk factors relating to the socio-economic condition, political atmosphere, regulatory policy changes, natural disasters etc.</p> <p>Considering the potential external risk, the bank invests heavily in IT infrastructure for better automation and an online transaction environment.</p>
iv) Policies and processes for mitigating operational risk	The policy for mitigating operational risks including internal control and compliance risk is approved by the Board considering relevant guidelines of Bangladesh Bank. A policy guideline on Risk Based Internal Audit (RBIA) system is in operation.

	<p>Currently, OBPLC is using some models or tools for mitigating operational risk such as Self Assessment of Anti-fraud Internal Control; Quarterly Operational Report (QOR) and Departmental Control Function Check List in line with the Bangladesh Bank's relevant Instructions and recommendations. It is required to submit the statement on Self Assessment of Anti-fraud Internal Control to Bangladesh Bank on quarterly rest.</p> <p>Bank's Anti- Money laundering activities are headed by CAMLCO in the rank of Additional Deputy Managing Director and their activities are devoted to protecting against all money laundering and terrorist finance related activities. The newly established Central Customer Service & Complaint Management Cell was also engaged in mitigating the operation risks of the Bank. Apart from that, there is adequate check and balance at every stage of operation, authorities are properly segregated and there is at least dual control on every transaction to protect against operational risk.</p>
v) Approach for calculating capital charge for operational risk.	ONE Bank PLC has adopted a Basic Indicator Approach (BIA) to assess the capital charge for operational risk as of the reporting date. Accordingly, the bank's operational risk capital charge has been assessed at 15% of positive annual average gross income over the previous three years, as defined by the guideline of Risk Based Capital Adequacy (RBCA).

b. Quantitative Disclosure:

Particulars	BDT in Crore	
	Solo	Consolidated
The capital requirements for: Operational Risk	360.67	363.59

9. Liquidity Ratio:

Liquidity risk is the risk that a given security or asset cannot be traded quickly enough in the market to prevent a loss (or make the required profit) or when a bank is unable to fulfill its commitments in time when payment falls due. Thus, liquidity risk can be of two types:

a. Qualitative Disclosure:

i) Views of Board of Directors on system to reduce Liquidity Risk	OBPLC has adopted the Basel III framework on liquidity standards as prescribed by Bangladesh Bank (BB) and has put in place requisite systems and processes to enable periodical computation and reporting of the Liquidity Coverage Ratio (LCR) & Net Stable Funding Ratio (NSFR). The mandated regulatory threshold as per the transition plan is embedded into the Risk Appetite Statement of the Bank thus subjecting LCR & NSFR maintenance to Board oversight and periodical review. The Treasury Department computes the LCR & NSFR and reports the same to the Asset Liability Management Committee (ALCO) every month for review where ALCO is chaired by the Managing Director as well as to the Risk Management Committee (Management Level). The Risk Management Committee of the board sits quarterly to discuss the overall risk scenario of the bank. The Bank has been submitting LCR reports monthly & NSFR quarterly to BB as per prescribed guideline.
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ii) Methods used to measure Liquidity risk	The following methods are used to measure Liquidity risk- <ul style="list-style-type: none"> ✓ Liquidity Coverage Ratio (LCR) ✓ Net Stable Funding Ratio (NSFR) ✓ Cash Reserve Ratio (CRR), ✓ Statutory Liquidity Ratio (SLR) ✓ Maximum Cumulative Outflow (MCO) ✓ Advance Deposit Ratio (ADR)
iii) Liquidity Risk Management System	The Treasury Division of the Bank manages liquidity risk with oversight from the Assets- Liability Management Committee (ALCO) comprising senior executives of the Bank. ALCO meets once a month to review strategies on Asset Liability Management. Liquidity Risk is measured using flow approach and stock approach. Flow approach involves comprehensive tracking of cash flow mismatches. The stock approach involves measurement of critical ratios in respect of liquidity risk. Analysis of liquidity risk also involves examining how funding requirements are likely to be affected under crisis scenarios. The Bank has a Board approved contingency action plan to manage stressed liquidity guided by the regulatory instructions. The Bank has an extensive intraday liquidity risk management framework for monitoring intraday positions during the day.
iv) Policies and processes for mitigating Liquidity risk	The Liquidity risk management of the Bank is undertaken by the Asset Liability Management group in the Treasury in accordance with the Board approved policies and ALCO approved funding plans. The Risk & Treasury department measures and monitors the liquidity profile of the Bank with reference to the Board approved limits, on a static as well as on a dynamic basis by using the gap analysis technique supplemented by monitoring of key liquidity ratios and periodical liquidity stress testing.

b. Quantitative Disclosure:

Particulars	BDT in Crore
Liquidity Coverage Ratio (LCR)	202.99%
Net Stable Funding Ratio (NSFR)	134.65%
Stock of High-Quality Liquid Assets	6,647.73
Total Net cash Outflows over the next 30 Calendar days	3,274.87
Available amount of stable funding	28,849.41
Required amount of stable funding	21,425.97

10. Leverage Ratio:

To avoid building-up excessive on- and off-balance sheet leverage in the banking system, a simple, transparent, non-risk-based leverage ratio has been introduced by Bangladesh Bank. The leverage ratio is calibrated to act as a credible supplementary measure to the risk-based capital requirements. The leverage ratio is intended to achieve the following objectives:

- Constrain the build-up of leverage in the banking sector which can damage the broader financial system and the economy; and
- Reinforce the risk-based requirements with an easy to understand and a non-risk based measure.

a. Qualitative Disclosure:

- i. In line with the BASEL III guidelines, OBPLC Board of Directors emphasis to improve Leverage Ratio by enhancing Tier 1 capital either plausible dividend policy or enhancing profitability.
- ii. Leverage ratio is calculated dividing the Tier 1 Capital by the total Exposure. Tier 1 Capital is calculated as per BASEL III guidelines. In the case of exposure measures, OBPLC includes both on balance sheet exposure and off-balance sheet exposure. Here, On Balance Sheet exposure is ascertained taking into consideration accounting balance sheet netting of specific provision and off-balance sheet exposure is ascertained applying 100% credit conversion factor.

b. Quantitative Disclosure:

Particulars	BDT in Crore	
	Solo	Consolidated
Leverage Ratio	4.93%	5.08%
Adjusted Tier 1 Capital	1,830.36	1,886.29
On balance sheet exposure	34,535.32	34,577.40
Off balance sheet exposure	3,355.95	3,355.95
Deductions	(786.82)	(793.10)
Total exposure	37,104.45	37,140.25

11. Remuneration

a) Qualitative Disclosure:

i)	Information relating to the bodies that oversee remuneration and mandate of the Management.	<p>The OBPLC Remuneration Committee i.e. the Management is responsible for overseeing, review and implementation of Bank's overall compensation structure and related policies regarding remuneration packages for all / specialized employees and the Directors/MD/any other Bank appointed/engaged person(s)/Material Risk Takers of the Bank. They also oversee performance linked incentives, perquisites, other financial options etc. with a view to attracting, motivating and retaining talents and reviewing compensation packages/pay structure in comparison to that of other Banks and the industry in general to maintain its competitive edge.</p> <p>The Management works in close coordination with the Risk Management Committee of the Bank, in order to achieve effective alignment between remuneration and risks. The Management also ensures that the cost/income ratio of the Bank supports the remuneration package consistent with maintenance of sound capital adequacy ratio. In addition, the Management of OBPLC performs the following:</p> <ul style="list-style-type: none">- Conduct the annual review of the Compensation Policy.- Fulfill such other powers and duties as may be delegated to it by the Board.
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		<p>To date, the Bank has not yet engaged any External Consultants for conducting such exercise since those were done by the Bank's Management.</p> <p>OBPLC Remuneration Policy covers the principles and rules regarding remuneration being paid/to be paid to Directors and all employees of the Bank including the Management, its review, market intelligence, analysis and proposals for modification commensurate with changed situations in compliance with relevant laws and rules & regulations.</p> <p>An employee is considered a Material Risk Taker if he/she is the Head of a significant business line, or any individuals within their control who have a material impact on the Bank's risk profile.</p> <p>The prevailing policies regarding remuneration and other financial/non-financial benefits of employees have been implemented with the approval of the Board of Directors.</p>
ii)	Information relating to the design and structure of remuneration processes and the key features and objectives of remuneration policy	<p>The substantive pays and other allowances including perquisites, where applicable, to the employees including all subordinates, officers and executives up to the rank of ADMD are designed/structured in line with the competitive remuneration structure prevailing in the industry. In respect of executives above the rank of ADMD i.e. DMD, AMD & MD, the individual remuneration is fixed by the Board of Directors. Pay Structure and perquisites payable to the employees have been approved by the Board of Directors of the Bank. While determining the remuneration package, the Management and the Board take into consideration the following factors.</p> <ol style="list-style-type: none"> 1. Minimum Qualification required. 2. Experience 3. Level of Risk involved. 4. Criticality of the job 5. Creativity required in the job 6. Salesmanship 7. Leadership 8. Corporate Rank etc. <p>The remuneration structure for the Managing Director (MD) of the Bank is subject to approval of the Central Bank i.e. Bangladesh Bank.</p>
iii)	Description of the ways in which current and future risks are taken into account in the remuneration processes. It should include the nature and type of the key measures used to take account of these risks.	<p>The Management from time to time reviews the remuneration package/structure of the key employees/positions who are involved in the functions that deal with the risk factors (both current and future positions).</p> <p>Though risk is prevalent in all the functions of a commercial bank, the functions that mainly deal with the risk factors of the Bank include:</p> <ul style="list-style-type: none"> - Marketing

		<ul style="list-style-type: none"> - CRM - Operations - Trade Finance etc. <p>The Board of Directors through the Management exercises oversight and effective governance over the framing and implementation of the remuneration policy. Human Resources Division under the guidance of MD administers the compensation and Benefit structure in line with the best suited practices and statutory requirements as applicable.</p>
iv)	<p>A discussion of the bank's policy on deferral and vesting of variable remuneration and a discussion of the bank's policy and criteria for adjusting deferred remuneration before vesting and after vesting.</p>	<p>The Bank has various schemes in regard to deferred and vested variable remuneration which are as under:</p> <ul style="list-style-type: none"> - PF (Vesting or entitlement to employer's contribution happens on completion of 02 (two) years of regular service and the Bank contributes equal amount of contribution as contributed by the employee) @ 10% of substantive pay. - Gratuity (Vesting or entitlement to employer's contribution happens on completion of 05 (five) years of regular service in the Bank) @ one substantive pay for each completed year of service and for the fraction of 6 months and above. - Death cum Survival Superannuation Fund provides superannuation and other benefits to the employees of the Bank on their death, disability, retirement/or being incapacitated at any time or for any other cause that may be deemed fit as per Board's approved policy. - Furniture & Fixture allowances (the executives of the Bank are entitled to a rank-wise specific amount to meet the cost of furnishing of residence with furniture and fixture). The amount is amortized in 05 years of continuous service of the respective employee. - Staff House Building Loan (a permanent employee in the rank of Principal Officer or above, after completion of 5 (five) years of service, can avail of a House Building Loan at Bank Rate as per policy and approval from the appropriate Authority). <p>The Board may adopt principles for malus / claw back before or after vesting, if such situation arises and the law(s) of the country permits the same.</p>

v)	Description of the different forms of variable remuneration (i.e. cash, shares, and share-linked instruments and other forms) that the bank utilizes and the rationale for using these different forms.	Variable pay means the compensation as fixed by the Board on the recommendation of the Management, which is based on the performance appraisal of an employee in that role, that is, how well they accomplish their goals. It may be paid as: <ul style="list-style-type: none"> ▪ Performance Linked Incentives to those employees who are eligible for incentives. ▪ Ex-gratia for other employees who are not eligible for Performance linked Incentives. ▪ Different awards based on extraordinary performance & achievement. ▪ Reimbursement/award for brilliant academic/professional achievement.
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b) Quantitative Disclosure:

(i)	Number of employees having received a variable remuneration award during the financial year.	Total 2301 number of employees got variable remuneration during the year 2025.
	Number and total amount of guaranteed bonuses awarded during financial year.	2 (two) number of guaranteed bonus (Festival Bonus) were awarded during the year and the amount of bonus was BDT 34.36 crore.
(ii)	Total amount of outstanding deferred remuneration, split into cash, share and share-linked instruments and other forms.	Total amount of outstanding deferred remunerations (i.e. Gratuity, Provided Fund employer's contributions & Superannuation Fund) is BDT 561.12 crore as of 31 st December 2025.
	Total Amount of deferred remuneration paid out in the financial year.	BDT 25.76 crore during the year 2025 (Gratuity, Provided Fund employer's contributions & Superannuation Fund paid to the outgoing employees during the year 2025).
(iii)	Breakdown of amount of remuneration awards for the financial year to show:	
	- Fixed and variable	Fixed remuneration is BDT 441.68 crore and variable remuneration disbursed is Tk. 24.07 crore in the year 2025.
	- Deferred and no deferred	Deferred remuneration awarded (account for during the year) is BDT 38.34 crore and non-deferred remuneration is BDT 403.34 crore.
	- Different forms used (cash, shares and share linked instruments, other forms).	N/A
(iv)	Quantitative information about employees' exposure to implicit (e.g. fluctuations in the value of shares or performance units) and explicit adjustments (e.g. claw backs or similar reversals or downward revaluations of awards) of deferred remuneration and retained remuneration:	N/A